

**Report of: Sarah Mansuralli, Executive Director Strategic Commissioning, NCL Clinical Commissioning Group**

<b>Health and Wellbeing Board</b>	<b>Date: 14 December 2021</b>	<b>Ward(s):</b>
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**SUBJECT: Update on the North Central London Clinical Commissioning Group' Review of Community and Mental Health Services**

**1. Synopsis**

- 1.1 This report provides a brief update on the progress of the NCL CCG service reviews of community & mental health Services. It sets out some of the work to date to agree core service offers and then describes the current phase of work which will see the completion of a financial and non-financial impact assessment as part of developing a funding plan.
- 1.2 Once the current phase of work is complete the implications for all Boroughs will be clearer and will form the basis for more detailed local discussion.

Although the actual costs of fully implementing the core service offer is still being calculated the CCG is expecting to use a menu of opportunities to fund the plans. It has been clear with all Boroughs that funding will not be found from destabilising Boroughs, but rather from a mix of using transformational opportunities to deliver services differently and more efficiently, looking at opportunities to deliver services at scale and additional investment. Implementation of the core service offers will not start before April 2022.

**2. Recommendations**

- 2.1 To receive the report on the NCL CCG' s review of community and mental health services and receive a more detailed update at the next meeting of the board.

### **3. Background**

- 3.1 NCL CCG has undertaken a review of community and mental health services because of its concerns at the current level of differences in the services its residents receive. Investment in community and mental health services varies as a result of the historic funding of the 5 legacy CCGs (Barnet, Camden, Enfield, Haringey and Islington). This variation results in different levels of access or service availability or the types of services e.g. provision of Intravenous antibiotics at home etc.
- 3.2 The CCG has started to address some of these historic differences by using specific national programmes to fund a differential level of investment e.g. for the Mental Health Investment Standard and the Ageing Well Programme. Despite this new funding discrepancies still exist and the CCG in carrying out these reviews expects to develop a funding and delivery plan that will set out how it will fund and commission the core services offer.
- 3.3 This report provides an update on the reviews and details of the current phase of work. At a high level it starts to set out some findings for Islington and suggestions on how investment across NCL will be funded. The report describes a combination of approaches all of which will need discussion and careful consideration.

### **4. Implications**

#### **4.1 Financial Implications:**

There are no financial implications arising from this report. The measures and recommendations proposed in this report are not currently quantifiable. Any recommendations from this report, if adopted, will need to be expanded upon and reviewed with the financial implications assessed.

#### **4.2 Legal Implications:**

No legal implications.

#### **4.3 Environmental Implications and contribution to achieving a net zero carbon Islington by 2030:**

As this report is an update on progress of the service review, there are no environmental implications at this stage.

#### **4.4 Resident Impact Assessment:**

This paper details the work of the CCG across North Central London and therefore an Islington Resident Impact Assessment isn't required in this instance. However, the impacts on residents are set out in the report

### **5. Conclusion and reasons for recommendations**

5.1 The collaborative work over the summer has been essential in helping the CCG move into the next phase of these reviews. The development and agreement of detailed core service offers has provided a strong base from which to start to develop a clear funding and transition implementation plan. The programme will need to continue to work closely with provider colleagues to understand costs and opportunities to fund the plans and to test these with partners to ensure there is an ICS wide agreement on how the core service offers will be delivered.

Once the amount of funding required is known, along with funding opportunities, the CCG expects to then be able to work closely with Borough partners to discuss and agree local implementation of the core service offer. The process for supporting local discussion and delivery is still to be agreed and will require further thought over the next period to ensure a consistent approach to delivering the core service offer, but within the context of local place and through local relationships.

Delivery will require a large amount of transformational change to be able to deliver the benefits of the core service offers. Delivery of these will not only have a benefit for local people, but will also help and support the wider aspirations of the CCG/ICS in other areas such as elective recovery, a move away from crisis or emergency care and the delivery of its population health improvement plans.

It is expected that very detailed discussions will start from mid-December into February to give partners the opportunity to understand the requirements to deliver the core service offer and agree how this will be funded and achieved over an agreed timescale.

5.2 The Health & Well Being Board are asked to agree to receive a more detailed update on the progress of the reviews.

## **Appendices**

- Full report on the NCL Community and Mental Health Services Strategic Review

## **Background papers:**

None

## **Signed by:**



**Sarah Mansuralli**

Executive Director of Strategic Commissioning  
North Central London CCG

Date: 24 November 2021

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